



The Ministry of Works,
Tanzania



The Ministry of Infrastructure,
Communications and Transportation,
Zanzibar, Tanzania



Tanzania Transportation
Technology Transfer
(TanT²) Centre



Tanzania Roads Association
(TARA)

**AFRICA REGIONAL SEMINAR AND WORKSHOP ON PUBLIC PRIVATE PARTNERSHIPS
AND EPC+F FOR THE ROAD AND TRANSPORT SECTOR STAKEHOLDERS TO BE HELD AT
MADINAT AL BAHR HOTEL, ZANZIBAR, TANZANIA, 13TH – 17TH MAY 2024**

PRELIMINARY PROGRAMME



13TH – 17TH MAY 2024

MADINAT AL BAHR HOTEL CONFERENCE CENTRE, ZANZIBAR, TANZANIA

**THEME: PROMOTING APPLICATION OF PUBLIC PRIVATE PARTNERSHIPS AND
EPC+F IN THE ROAD AND TRANSPORT SECTOR IN AFRICA**

Organised by:

The Tanzania Roads Association (TARA) which is a National Committee of the World Road Association (PIARC) for Tanzania in Collaboration with the Ministry of Works in Tanzania through its Tanzania Transportation Technology Transfer Centre (TanT² Centre), the Ministry of Infrastructure, Communications and Transportation, Zanzibar, Tanzania and the African Road Maintenance Funds Association (ARMFA).

PRELIMINARY PROGRAMME

Monday 13 th – Friday 17 th May 2024	AFRICA REGIONAL SEMINAR AND WORKSHOP ON PUBLIC PRIVATE PARTNERSHIPS AND EPC+F FOR THE ROAD AND TRANSPORT SECTOR STAKEHOLDERS TO BE HELD AT MADINAT AL BAHR HOTEL, ZANZIBAR, TANZANIA
Monday 13th May 2024	
07:00 – 09:00	On-Site Registration (At Madinat Al Bahr Hotel, Zanzibar, Tanzania).
09:00 – 10:00	Opening Session: <i>Chaired by Mr. Joseph Odo Haule, Chairman, Organising Committee.</i>
09:00 – 09:10	Welcome Remarks and Opening of the Africa Regional Seminar and Workshop on Public Private Partnerships for the Road and Transport Sector Stakeholders: By: Mr. Joseph Odo Haule, Chairman, Tanzania Roads Association (TARA).
09:10 – 09:20	Remarks to Welcome the Guest of Honour: By: Miss Habiba S. Rajab, Principal Secretary, Ministry of Labor, Economic Affairs and Investment, Zanzibar.
09:20 – 09:40	Opening Speech: By: Dr. Khalid Salum Mohamed, Honorable Minister for Infrastructure, Communications and Transportation, Zanzibar, Tanzania.
09:40 – 09:45	Vote of Thanks: By: _____, Principal Secretary, Ministry of Infrastructure, Communications and Transportation, Zanzibar, Tanzania.
09:45 – 10:00	Group Photo
10:00 – 10:30	Tea/Coffee Break
10:30 – 11:00	Current Status on Application of Public Private Partnerships in Zanzibar, Tanzania: Policy, Legislation, Challenges Encountered and Strategies Put in Place to Address Them. By: Dr. Bill Kiwia, Commissioner for Department of Public Private Partnerships, Zanzibar.
11:00 – 11:30	Projects Ongoing/In the Pipeline on Application of Public Private Partnerships in the Road and Transport Sector in Zanzibar, Tanzania: By: Mr. Makame M. Haji, Director for Planning Policy and Research, Ministry of Infrastructure, Communications and Transportation, Zanzibar.
11:30 – 12:00	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
12:00 – 13:00	Involving the Private Sector in the Financing and Management of Roads: Principles, Case Studies and Best Practices. By: Dr. Cesar Queiroz, Seminar and Workshop Lead Resource Person, Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank.
13:00 – 13:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
13:30 – 14:30	Lunch Break
14:30 – 15:30	Public Private Partnerships: A Global Perspective. By: Mr. Nazir Alli, President, the World Road Association (PIARC), and Former Chief Executive Officer, South African National Roads Agency Ltd (SANRAL), South Africa.

15:30 – 16:00	Public Private Partnerships in the Republic of Korea: Implementation Challenges and Legislation. By: Dr. Hyeon Park , Professor, International School of Urban Sciences, University of Seoul, Republic of Korea.
16:00 – 16:30	Discussions, Questions and Answers: Eng. Abdul A. Awadh, Moderator/Facilitator.
16:30 – 17:00	Tea/Coffee
17:00	End of Day One
Tuesday 14th May 2024	
09:00 – 09:30	Public Private Partnerships (PPPs): A Road Authority Perspective. By: Mr. Nazir Alli , President, the World Road Association (PIARC), and Former Chief Executive Officer, South African National Roads Agency Ltd (SANRAL), South Africa.
09:30 – 10:00	Principles of Value for Money Test and the Case of Road Projects in Korea. By: Dr. Hyeon Park , Professor, International School of Urban Sciences, University of Seoul, Republic of Korea.
10:00 – 10:30	Discussions, Questions and Answers. Eng. Abdul A. Awadh, Moderator/Facilitator
10:30 – 11:00	Tea/Coffee Break
11:00 – 11:30	Procurement of Public Private Partnerships (PPPs). By: Mr. Nazir Alli , President, the World Road Association (PIARC), and Former Chief Executive Officer, South African National Roads Agency Ltd (SANRAL), South Africa.
11:30 – 12:00	Procurement of PPP Projects - Adaptation of Existing World Bank Standard Procurement Documents. By: Dr. Cesar Queiroz , Seminar and Workshop Lead Resource Person, Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank.
12:00 – 12:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
12:30 – 13:00	Financing and Risk Analysis of Public Private Partnerships (PPP) Projects. By: Dr. Cesar Queiroz , Seminar and Workshop Lead Resource Person, Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank.
13:00 – 13:30	Financial Analysis of PPP and EPC+F Projects. By: Dr. Goran Mladenovic , Associate Professor, University of Belgrade, Serbia.
13:30 – 14:00	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
14:00 – 15:00	Lunch Break

15:00 – 15:30	What is a PPP, Options for Private Sector Participation, PPP Contract Types and Terminology, Role Players and Their Interests. By: Dr. Cesar Queiroz , Seminar and Workshop Lead Resource Person, Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank.
15:30 – 16:00	Adaptation of the Financial Models of the Toolkit for PPP in Roads and Highways to Specific Projects. By: Dr. Goran Mladenovic , Associate Professor, University of Belgrade, Serbia.
16:00 – 16:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
16:30 – 17:00	Tea/Coffee
17:00	End of Day Two
Wednesday 15th May 2024	
09:00 – 09:30	PPP/EPC+F Request for Bids Structure, Concession Contract Structure, World Bank PPP Standard Procurement Document (under preparation). By: Dr. Cesar Queiroz , Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank.
09:30 – 10:00	World Bank EPC Standard Procurement Document and Its Adaptation to EPC+F Projects. By: Dr. Goran Mladenovic , Associate Professor, University of Belgrade, Serbia.
10:00 – 10:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
10:30 – 11:00	Tea/Coffee Break
11:00 – 11:30	Primary Functions/ Obligations of Parties in a Concession Contract or Public Private Partnership (PPP) Project. By: Mr. Nazir Alli , President, the World Road Association (PIARC), and Former Chief Executive Officer, South African National Roads Agency Ltd (SANRAL), South Africa.
11:30 – 12:00	Dealing with Unsolicited Proposals to Ensure Fairness – Lessons Learnt from the Republic of Korea and Elsewhere. By: Dr. Hyeon Park , Professor, International School of Urban Sciences, University of Seoul, Republic of Korea.
12:00 – 12:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
12:30 – 13:30	Sovereign Debt, Experience from Africa, Impact on PPP: By: Mr. Joseph Odo Haule , Chairman, Tanzania Roads Association (TARA).
13:30 – 14:00	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
14:00 – 15:00	Lunch Break

15:00 – 15:30	Checks and Balances to Optimise Benefits. PPP Pros and Cons. Lessons Learnt: By: Mr. Nazir Alli , President, the World Road Association (PIARC), and Former Chief Executive Officer, South African National Roads Agency Ltd (SANRAL), South Africa.
15:30 – 16:00	Introduction to Project Financial and Economic Analyses. By: Dr. Cesar Queiroz , Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank, and Course Advisor/Lecturer on Project Financial and Risk Analysis at the International Law Institute, Washington, D.C., USA, and Dr. Goran Mladenovic , Associate Professor, University of Belgrade, Serbia.
16:00 – 16:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
16:30 – 17:00	Tea/Coffee
17:00	End of Day Three
Thursday 16th May 2024	
09:00 – 10:00	EPC+F: Contractors rights and responsibilities, Owners' rights and responsibilities, Defaults, remedies, terms and termination. By: Mr. Nazir Alli , President, the World Road Association (PIARC), and Former Chief Executive Officer, South African National Roads Agency Ltd (SANRAL), South Africa, Dr. Cesar Queiroz , Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank, and Dr. Goran Mladenovic , Associate Professor, University of Belgrade, Serbia.
10:00 – 10:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
10:30 – 11:00	Tea/Coffee Break
11:00 – 12:00	PPP and EPC+F Recent Financial Models, Criteria for Choosing a Financial Model, Adaptation of a Financial Models of the World Bank/PPIAF Toolkit for PPP in Roads and Highways. By: Dr. Goran Mladenovic , Associate Professor, University of Belgrade, Serbia, and Dr. Cesar Queiroz , Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank, and Course Advisor/Lecturer on Project Financial and Risk Analysis at the International Law Institute, Washington, D.C., USA.
12:00 – 12:30	Discussions, Questions and Answers: By: Eng. Abdul A. Awadh, Moderator/Facilitator
12:30 – 13:30	Practical Exercise to Select a Financial Model and Carry out the Financial Assessment of a Proposed (i) PPP Project, and (ii) EPC+F Project. By: Dr. Cesar Queiroz , Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank, Mr. Nazir Alli , President, the World Road Association (PIARC), and Former Chief Executive Officer, South African National Roads Agency Ltd (SANRAL), South Africa, and Dr. Goran Mladenovic , Associate Professor, University of Belgrade, Serbia.
13:30 – 14:00	Selection of Teams to Carry out the Practical Exercise. Teams start working using the data provided. By: Dr. Cesar Queiroz, Mr. Nazir Alli, and Dr. Goran Mladenovic. Moderator/Facilitator: Eng. Abdul A. Awadh.

14:00 – 15:00	Lunch Break
15:00 – 16:00	Working Teams complete their analysis under the Practical Exercise and prepare a presentation of the key results. By: Dr. Cesar Queiroz, Mr. Nazir Alli, and Dr. Goran Mladenovic. Moderator/Facilitator: Eng. Abdul A. Awadh.
16:00 – 16:30	Working Teams make a brief presentation of the key results obtained and conclusions. Moderators/Facilitators: Dr. Cesar Queiroz, Mr. Nazir Alli, Dr. Goran Mladenovic, and Eng. Abdul A. Awadh.
16:30 – 17:00	Tea/Coffee
17:00	End of Day Four
Friday 17th May 2024	
09:00 – 10:00	Risk assessment in Public Private Partnership (PPP) and EPC+F Projects, Review of the Global Infrastructure Hub (GI Hub) Risk Matrices for Transportation Projects. By: Dr. Cesar Queiroz, Consultant, Roads and Transport Infrastructure, and Former Highways Adviser, The World Bank, and Course Advisor/Lecturer on Project Financial and Risk Analysis at the International Law Institute, Washington, D.C., USA.
10:00 – 10:30	Working Teams select a proposed PPP project and prepare a (simplified) risk matrix for the project selected. Teams start working in the preparation of the risk matrix. Moderators/Facilitators: Dr. Cesar Queiroz, Mr. Nazir Alli, Dr. Goran Mladenovic, and Eng. Abdul A. Awadh.
10:30 – 11:00	Tea/Coffee Break
11:00 – 12:00	Working Teams Present the Risk Matrix Prepared for their Selected PPP Project. Moderators/Facilitators: Dr. Cesar Queiroz, Mr. Nazir Alli, Dr. Goran Mladenovic, and Eng. Abdul A. Awadh.
12:00 – 13:00	Pros and Cons, Case studies and Lessons learnt. Discussions, Questions and Answers: Moderators/Facilitators: Mr. Nazir Alli, Dr. Cesar Queiroz, Dr. Goran Mladenovic, and Eng. Abdul A. Awadh.
13:00 – 14:00	Lunch Break
14:00 – 15:00	Seminar Observations, Resolutions and Recommendations for Promoting Application of Public Private Partnerships in the Road and Transport Sector in African Countries: Moderators/Facilitators: By: Eng. Abdul A. Awadh; Mr. Nazir Alli, President, PIARC; Dr. Cesar Queiroz; Dr. Hyeon Park; and Dr. Goran Mladenovic.
15:00 – 15:30	Seminar Closing Remarks: By: _____, Principal Secretary, Ministry of Infrastructure, Communications and Transportation, Zanzibar, Tanzania.
15:30 – 16:00	Tea/Coffee
16:00	End of Day Five and the Seminar